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University of South Carolina  
BOARD OF TRUSTEES

August 7, 2015

The University of South Carolina Board of Trustees met at 11:25 a.m. on Friday, August 7, 2015, in the Board Room at 1600 Hampton Street.

Members present were: Mr. Eugene P. Warr Jr., Chairman; Mr. John C. von Lehe Jr.; Mr. Chuck Allen; Mrs. Paula Harper Bethea; Mr. Thomas C. Cofield; Mr. A. C. "Bubba" Fennell III; Mr. William C. Hubbard; Mr. William W. Jones Jr.; Mr. Toney J. Lister; Mr. Miles Loadholt; Mr. Hubert F. Mobley; Ms. Leah B. Moody; Dr. C. Dorn Smith; Mr. Thad H. Westbrook; and Mr. Charles H. Williams joining by telephone.

Absent were Mr. J. Egerton Burroughs; Mr. Mark W. Buyck Jr.; Dr. C. Edward Floyd; Mrs. Molly M. Spearman; and Mr. Mack I. Whittle Jr.

Also present were faculty representative James H. Knapp and student representative Jonathan Kaufman.

Others present were: President Harris Pastides; Secretary Amy E. Stone; General Counsel Walter "Terry" H. Parham; Chief Operating Officer Edward L. Walton; Interim Provost Helen Doerpinghaus; Chief Financial Officer Leslie Brunelli; Vice President for Student Affairs Dennis A. Pruitt; Vice President for Information Technology William F. Hogue; Vice President for Human Resources Chris Byrd; Vice President for Facilities and Transportation Derrick Huggins; Chief Communications Officer Wes Hickman; Athletics Director Ray Tanner; Vice President for System Planning Mary Anne Fitzpatrick; Palmetto College Chancellor Susan Elkins; USC Beaufort Chancellor Al Panu; USC Upstate Chancellor Thomas Moore; Associate Vice President for Business Affairs, Division of Administration and Finance, Helen T. Zeigler; Executive Director of Audit & Advisory Services Pam Doran; University Treasurer Pat Lardner; Executive Director for the Office of Economic Engagement William D. "Bill" Kirkland; Director of Strategic Planning Cameron Howell; Director of Academic Programs, Provost's Office, Kristia Finnigan; College of Arts and Sciences Interim Dean Roger Sawyer; Senior Associate Dean, Darla Moore School of Business, Kendall Roth; USC Aiken Executive Vice Chancellor for Academic Affairs Jeff Priest; USC Aiken Vice Chancellor for Finance and Administration Joe Sobieralski; Director of Governmental and Community Relations and Legislative Liaison Shirley D. Mills; Director of Facilities Planning and

Programming and University Architect Derek S. Gruner; Director of Facilities Design and Construction Jeffrey D. Lamberson; Assistant Director, Facilities Design and Construction, Thomas Opal; Chief of Staff, President's Office, J. Cantey Heath Jr.; Ann Loadholt, wife of Trustee Miles Loadholt; Cynthia Lister, wife of Trustee Toney Lister; University Technology Services Production Manager Matt Warthen; and Board staff members Debra Allen and Ina Wilson.

I. Call to Order

Chairman Warr called the meeting to order and stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated; and a quorum was present to conduct business.

A. Welcome and Introductions

Chairman Warr welcomed USC Beaufort Chancellor Al Panu to his first Board meeting. Mr. Hickman indicated that there were no members of the news media present for the meeting.

B. Invocation

Chairman Warr invited The Reverend Frank Anderson, representing USC's Lutheran Campus Ministry, to deliver the invocation.

Motion for Executive Session

Chairman Warr called for a motion to enter Executive Session for personnel matters. Mr. Fennell so moved and Mr. Loadholt seconded the motion. The vote was taken and the motion carried.

Chairman Warr invited the following persons to remain: President Pastides, Secretary Stone, the President's Executive Council, Dr. Knapp, Mr. Kaufman, and Mrs. Doran.

## RETURN TO OPEN SESSION

### II. Approval of Minutes

The following eight sets of minutes were presented for approval:

- A. Audit and Compliance Committee, June 5, 2015
- B. Intercollegiate Athletics Committee, June 5, 2015
- C. Executive Committee, June 19, 2015
- D. Board of Trustees, June 19, 2015
- E. Called Buildings and Grounds Committee, June 25, 2015
- F. Called Board of Trustees, June 25, 2015
- G. Called Buildings and Grounds Committee, June 29, 2015
- H. Called Board of Trustees, June 29, 2015

There being no additions, deletions or corrections, Chairman Warr stated that the minutes were approved as distributed.

### III. Committee Reports

- A. Joint Academic Affairs and Faculty Liaison Committee and Health Affairs Committee, August 7, 2015  
(The Honorable Thad Westbrook reported)

Mr. Westbrook said that the following personnel matters received all appropriate academic and administrative approvals and were presented without objection in Executive Session to both the Academic Affairs and Faculty Liaison Committee and to the full Board earlier in the day.

#### 1. Appointments with Tenure

Five requests for appointments with tenure were posted on the Board Portal.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval of the requests. Mr. von Lehe seconded the motion. The vote was taken and the motion passed to appoint the following individuals with tenure:

Dr. Serkan Catma – Appointment with tenure at the rank of associate professor in the Department of Economics at USC Beaufort.

Dr. Nancy Hirtz – Appointment with tenure at the rank of associate professor in the Department of Hospitality Management at USC Beaufort.

Dr. George E. Smith – Appointment with tenure at the rank of associate professor in the Department of Business Management at USC Beaufort.

Dr. Jayne Violette – Appointment with tenure at the rank of associate professor in the Department of Communication Studies at USC Beaufort.

Joan T.A. Gabel – Appointment with tenure at the rank of professor in the Management Department of the Moore School of Business and appointment as Executive Vice President for Academic Affairs and Provost as well as USC Educational Foundation Distinguished Professor.

2. Honorary Academic Title

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr.

Westbrook moved approval of a request to award the honorary academic title of Distinguished Chancellor Emerita to Jane T. Upshaw upon her retirement from USC Beaufort. Mr. Jones seconded the motion. The vote was taken and the motion passed.

Mr. Westbrook asked Mr. Mobley to report on the Health Affairs portion of the joint meeting.

3. South Carolina College of Pharmacy

On behalf of the Academic Affairs and Faculty Liaison Committee and the

Health Affairs Committee, Mr. Mobley moved approval of a resolution to restructure the University's pharmacy collaboration with the Medical University of South Carolina. After the resolution was read, Mr. Fennell seconded the motion. The vote was taken and the motion passed. The resolution stated:

Joint Resolution

Boards of Trustees of the Medical University of South Carolina  
and the University of South Carolina

WHEREAS, the South Carolina College of Pharmacy (SCCP) was founded in 2004 through the merger of the separately accredited Colleges of Pharmacy at the University of South Carolina (USC) and the Medical University of South Carolina (MUSC); and

WHEREAS, SCCP has been successful in educating and training high-quality student pharmacists and in fostering an environment of research collaboration between USC and MUSC faculty; however, SCCP has also experienced significant challenges that have prevented SCCP from achieving desired economic and administrative efficiencies and recognition as a single, fully-integrated pharmacy program; and

WHEREAS, after a thorough evaluation of SCCP, the Boards of Trustees of USC and MUSC have jointly determined it to be mutually advantageous to restructure their pharmacy collaboration by dissolving SCCP and seeking separate accreditations for the Doctor of Pharmacy (Pharm.D.) degree programs on the USC and MUSC campuses, while continuing to optimize partnerships for experiential learning and research;

NOW THEREFORE, BE IT RESOLVED that the Boards of Trustees of USC and MUSC, respectively, hereby authorize and approve the following:

1. that USC and MUSC re-establish their respective Colleges of Pharmacy, effective as of the fall 2016 entering class of students, and seek separate accreditation for their Doctor of Pharmacy (Pharm.D.) degree programs from the Accreditation Council for Pharmacy Education (ACPE);
2. that USC and MUSC maintain and continue to provide SCCP appropriate financial and academic support and resources for

students currently enrolled in SCCP and students matriculating in the fall 2015, until graduation 2019;

3. that SCCP be dissolved, effective graduation 2019;
4. that the administrations of USC and MUSC, respectively, be authorized to undertake such actions as are necessary to accomplish the directives set forth herein, including discussions with ACPE leading to the separate accreditation of each institution's Doctor of Pharmacy (Pharm.D.) degree program, ensuring at all times that the education and training of student pharmacists not be compromised; and
5. that the administrations of USC and MUSC continue their commitment to research collaboration and the joint exploration of new, innovative pharmacy practice models.

BE IT FURTHER RESOLVED that this Resolution shall be effective upon its joint adoption by the Boards of Trustees of USC and MUSC.

B. Executive Committee, August 7, 2015  
(The Honorable Eugene P. Warr, Jr. reported)

During the Executive Committee earlier in the day, Chairman Warr said the Executive Committee received an update from Chief Financial Officer Leslie Brunelli and was provided copies of the University's Fiscal Year 2015-2016 Budget and Capital Budget documents. The committee also approved the following three contracts: (1) a three-year extension to the employment agreement of Men's Golf Coach William McDonald that will pay him an annual base salary of \$155,000 per year through June 30, 2020; (2) a two-year extension to the employment agreement of Women's Golf Coach Kalen Anderson that will pay her an annual base salary of \$180,000 per year through May 31, 2020; and (3) a three-year agreement with VGM Financial Services for the Athletics Department to lease a variety of specialized turf equipment for athletics fields maintenance for a total cost of \$328,901.76.

The Executive Committee also approved 12 contracts for recommendation to the full Board for action. These were:

1. Contracts
  - a. Greenville Health System MOU Addenda

On behalf of the Executive Committee, Chairman Warr moved approval of Addendum A to the Master Memorandum of Understanding for Cooperation of Services Exchange between the USC School of Medicine Greenville and the Greenville Health System confirming the budgeted value of professional services and non-personnel expenses to be provided by the Greenville Health System for 2015-2016 in the sum not to exceed 13,936,474; as well as Addendum B between the

USC School of Medicine Greenville and the Care Coordination Institute of the Greenville Health System confirming the budgeted value of professional services and non-personnel expenses to be provided by the Greenville Health System for 2015-2016 in the sum not to exceed \$5 million; and Addendum C confirming the Greenville Health System will provide a facility, personnel, equipment and services to the USC School of Medicine Greenville through its Human Performance Lab for 2015-2016 in exchange for \$1.

Mr. Lister seconded the motion. The vote was taken and the motion passed.

b. U. S. Army Educational Service Agreement

On behalf of the Executive Committee, Chairman Warr moved approval of an agreement for the Darla Moore School of Business to provide on-campus educational services for U.S. Army personnel. The U.S. Army has authorized up to \$3,035,400 under this agreement.

Mr. Lister seconded the motion. The vote was taken and the motion passed.

c. Sodexo Contract Amendment

On behalf of the Executive Committee, Chairman Warr moved approval of an amendment to the University's contract with Sodexo authorizing the company to upfit new dining facilities at a cost not to exceed \$2.5 million. Sodexo will be allowed to amortize its investment over a 10-year period. If Sodexo's contract with the University terminates prior to completion of the amortization period, Sodexo will be reimbursed for its unamortized investment by the University's new dining services provider.

Mr. Westbrook seconded the motion. The vote was taken and the motion passed.

d. Pepsi Contract, Dining and Bookstore Locations

On behalf of the Executive Committee, Chairman Warr moved approval of a five-year contract making Pepsi the primary beverage supplier for dining and bookstore operations on the University's Columbia campus that offer fountain and non-vended bottled beverages. Under this contract, the University will receive \$400,000 in guaranteed revenue on an annual basis, for a total value of \$2 million. The University also will receive 10% of revenues that Pepsi receives from beverage sales above a baseline amount of \$663,630. The University will reserve the right to provide a mixture of 80% Pepsi products and 20% other non-Pepsi products to meet customer needs.

Dr. Smith seconded the motion. The vote was taken and the motion passed.

e. Gift Agreement to Name the Kennedy Greenhouse

On behalf of the Executive Committee, Chairman Warr moved approval of gift of \$1.5 million from Lou Kennedy to name the Kennedy Greenhouse at the School of

Journalism and Mass Communications. This gift provided support for construction of a new television studio on the site of the former greenhouse, just off the University's historic Horseshoe. A 1984 graduate of the journalism school, Ms. Kennedy is president, chief executive officer and owner of Nephron Pharmaceuticals Corporation.

Mr. Cofield seconded the motion. The vote was taken and the motion passed.

f. South Carolina Light Rail

On behalf of the Executive Committee, Chairman Warr moved approval of a 10-year agreement with South Carolina Telecommunications Group Holdings, LLC, doing business as Spirit Communications, for the provision of broadband and other communication services for the South Carolina Light Rail network connecting USC, Clemson University and the Medical University of South Carolina. These donated services are valued at \$571,200 annually for a total estimated value of \$5.7 million. The University will be responsible for the cost of electrical power to access the donated services.

Dr. Smith seconded the motion. The vote was taken and the motion passed.

g. Indefinite Delivery Contracts

- i. Cullum Constructors, Inc.
- ii. McCarter Mechanical, Inc.
- iii. MSI Construction Co., Inc.
- iv. Walker White, Inc.
- v. WO Blackstone & Co., Inc.

On Behalf of the Executive Committee, Chairman Warr moved approval of five construction services indefinite delivery contracts for on-call mechanical construction services for various University projects. The University uses such contracts as a way to have companies readily available to respond to campus needs in a timely manner. The contract terms for each company listed in the agenda materials are identical and are established by the State. The contract term is two years. During this time period, the maximum amount of work that can be performed by any one company cannot exceed \$1 million as regulated by the State Engineer. The University is not under any obligation to give any of these companies a certain amount of work, or any work at all. The companies are merely on call if needed.

Mrs. Bethea seconded the motion. The vote was taken and the motion passed.

h. Amendment to Agreement between USC Upstate and the USC Upstate Foundation

On behalf of the Executive Committee, Chairman Warr moved approval of an amendment to the Agreement between USC Upstate and the USC Upstate Foundation

specifying that the foundation is responsible for the employment, compensation and evaluation of any employee that it hires and that it will reimburse fully USC Upstate for all payments made to its employees. The amendment also specifies that in consideration for USC Upstate providing space for the foundation's offices, the foundation will pay USC Upstate an amount equal to or greater than the cost that would be incurred based on current market rates for similar space. The foundation's payments shall be in the form of unrestricted funds or funds expended by the foundation on behalf of USC Upstate.

Mr. Lister seconded the motion. The vote was taken and the motion passed.

2. Appointment of New Provost

On behalf of the Executive Committee, Chairman Warr moved approval to hire Joan T.A. Gabel as the University's Executive Vice President for Academic Affairs and Provost, effective August 24, 2015. She will receive a 12-month base salary of \$320,000, plus a Provost Supplement from the USC Educational Foundation of \$70,000 and an Educational Foundation Distinguished Professor Stipend of \$25,000, for a total compensation of \$415,000.

Mr. Westbrook seconded the motion. The vote was taken and the motion passed.

IV. Board of Visitors Election

On behalf of the Executive Committee, Chairman Warr moved approval of the nominees to serve on the Board of Visitors. Mr. Westbrook seconded the motion. The vote was taken and the motion passed, with Mr. Westbrook abstaining from voting on Mr. Cofield's nominee who was a relative.

- The following were elected for a three-year term, ending August 31, 2018:  
John Harloe nominated as an out-of-state at-large member by William Hubbard.  
David Hastings nominated for the 8<sup>th</sup> Judicial Circuit by Bubba Fennell.  
Tommy McGill nominated for the 11<sup>th</sup> Judicial Circuit by Thad Westbrook.  
Carmen Harper Thomas nominated for the 5<sup>th</sup> Judicial Circuit by William Hubbard.  
Richard Westbrook nominated as the gubernatorial appointee by Tommy Cofield.
- The following were elected for a second, three-year term ending August 31, 2018:  
Jeffrey B. Archie nominated as the presidential appointee by President Pastides.  
Kent Eddy nominated for the 14<sup>th</sup> Judicial Circuit by Wes Jones.  
Chip Felkel nominated as the presidential appointee by President Pastides.  
Chuck Garnett nominated as an in-state at-large member by Dorn Smith.  
Terry Poole nominated for the 2<sup>nd</sup> Judicial Circuit by Miles Loadholt.

V. Report of the Student Government President

Chairman Warr called on Mr. Kaufman who said he wanted to address student life at the University, specifically what it was like to be a student on the Columbia campus. He said that more than 15,000 student volunteers gave 220,000 hours and \$1.5 million to local charities in the state and city, which was a big impact on the community by the student body.

In the area of Athletics, he said the Student Body appreciated the Athletic exchanges and the loyalty points system. “Student ticketing is really one of the best parts of campus here at Carolina and students really appreciate those recent changes,” Mr. Kaufman said. He also noted new changes to facilities, specifically citing the Darla Moore School of Business, Journalism School and the Hamilton Building. He also noted advising changes and dining changes with more buffet style options that students appreciated as well. As for green spaces on campus, he said that students obviously love the Horseshoe but new green spaces down by the river have students really excited. Technology improvements were appreciated by students, Mr. Kaufman said, especially Wi-Fi and internet connectivity improvements in some of the residence halls.

First on the list of things that students would love to see was minimal tuition increases. “Students recognize the effort to keep tuition as low as possible. At the same time, every student on campus is struggling to pay tuition as it increases every year.” Students appreciate that 2.9% is the lowest increase in 17 years, yet tuition increased more than that the previous 16 years. He said students knew that \$1.4 million had to go to utilities this past year, but they didn’t want to cut and sacrifice the quality of their education. “It is really important to continue to get state funding and to advocate (for minimal tuition increases) because students will not be able to continue to afford paying increased tuition every single year,” he said.

Mr. Kaufman next addressed parking transportation efficiency. He reported that he had visited various SEC and other institutions and was able to see their innovations first hand. He found “some cool technology in use that saved universities money and allowed students to interface more effectively with parking transportation.” Mr. Kaufman said he would work with Mr. Huggins and Mr. Walton on these concepts.

Improved University and student communication was the next area addressed by Mr. Kaufman. While the University offers “some of the best resources and opportunities to its students in the country, there is a disconnect between those opportunities and students knowing about them.” To remedy this, Mr. Kaufman proposed allowing students to interface with the University on their smart phones. He said he was working with Mr. Hickman and Dr. Hogue on this concept.

Mr. Kaufman next addressed collaboration to address abusive behaviors, including hazing. “It is important for students to be involved in these processes as we continue to address hazing on campus. What we’re looking for is a culture change that does not permit hazing. To change the culture on campus, those who make the culture need to be involved in that process. A mandate coming from the top will not do much to change the culture from a student perspective.”

Another concern that Mr. Kaufman brought to the Board's attention was the "dire need for meeting space" faced by student organizations, especially some Greek organizations that were growing and had to rent space off campus. Student space is a priority for higher education institutions throughout the region, and the University should also make it a priority to have the space to accommodate student learning and other needs without students having to pay to go off campus. An expansion of Russell House would be well received, he said, as would a newer student center on the newer side of campus across Assembly Street, realizing this was a longer range plan.

Finally, he said Student Government has taken an active role in the "It's on Us" campaign, the White House campaign against sexual assault. Several awareness days have been hosted on campus and students are very involved and plans are underway to continue that effort in the coming academic year. The University's committee on hazing would be important to prevent all kinds of abusive behaviors from sexual and physical to alcohol and substance. Peer accountability is what needs to be stressed, Mr. Kaufman said. After the committee finishes and implements its work, he said students and faculty external to the process need to analyze its results and offer input.

Trustee Hubbard asked about the opportunity the new Alumni Center would offer student organizations seeking meeting space. Trustee Bethea said she would address that very topic in her remarks. Trustee Allen asked about the improvements in advising referenced by Mr. Kaufman. Mr. Kaufman said that funding was allocated for a new advising center that was not a new physical space but commitment to the concept that students in their freshman and sophomore years should have advisors who were full-time and did not have to divide their time between teaching and advising. President Pastides said that this brand new advising system was the result of student engagement lead by Dr. Doerpinghaus and Dr. Pruitt and that the board had approved the funding for it.

In response to a question about the status of hazing on campus, President Pastides called on Dr. Pruitt who said that nationally it was as difficult a problem as it had ever been. He reported that nationwide 30 fraternity chapters were suspended in one month last year and that 60 fraternity chapters were suspended in the spring. There were \$60 million in settlements with insurance companies last year alone. So nationally, this was a terrific problem. Dr. Pruitt said that as Mr. Kaufman had commented earlier, a change of culture was required in order to improve the hazing situation. It was necessary for the University to step in as the intermediary and to hold students accountable for their behavior. Students had to be taught that they were part of the solution since the national organizations were passing the responsibility on to the individual student rather than helping to assume the responsibility.

Nationally, Dr. Pruitt said, institutions were going to have to require fraternities to end pledging. “There is too much discretion in the kind of activities that students engage in with pledging, and it always goes too far. The numbers of deaths that have occurred across the country are not acceptable; it is an epidemic,” he said. “I think we have an opportunity here to really lead the country by establishing the social compact on hazing, harassment and discrimination, and alcohol abuse, and a number of other issues. We’ve invited the 41 executive directors and presidents of all the fraternities that are on the University of South Carolina campus to a summit next May to present to them our findings and to tell them what we expect of them as national organizations, as local housing corporations, as advisory boards for the fraternities and sororities if they are going to be on the University of South Carolina campus.”

From the student perspective, Mr. Kaufman said he did not believe the hazing situation had gotten better during the past year. However, he said, “I do have hope that it will get better with this committee’s work.” He went on to emphasize that a no tolerance policy must be enforced.

As discussion of the hazing topic concluded, Secretary Stone reminded Trustees that several articles relating to hazing had been posted to the Resource Center on the Board Portal. Trustee Smith urged his colleagues to read the article on Clemson student Tucker Hips for information about fraternities and the culture. Dr. Pruitt said that there are at least 10 points in which students and parents are informed about the University’s policy regarding hazing, including the fact that it is a criminal offense. This is an ongoing educational effort as the University brings in 7,600 new students each year, he said.

In response to a question about parking from Trustee Fennell, Mr. Kaufman said that students recognize that there is never going to be enough parking on campus, but students need to know exactly what their options are for getting back and forth to campus daily.

Chairman Warr stated that Mr. Kaufman’s report was received as information. He thanked Mr. Kaufman and said that the Board looked forward to another presentation from him at its February meeting.

#### VI. Report of the Alumni Association President

Chairman Warr called on Mrs. Bethea who expressed her pride at being a Gamecock and to serve as president of the Alumni Association at this time in history. She told Mr. Kaufman that she was here to help students in two areas. One area was advocacy related to tuition levels, which was a clear priority for the Alumni Association, a message that would be made stronger to the Legislature with student involvement. The second area, she said, was the space needs. The new Alumni Center was available and would welcome students at any time.

Mrs. Bethea next recognized that earlier in the week, one of the University's most famous alums, Trustee William Hubbard, completed his term as president of the American Bar Association. "William, you have brought great pride and favor to yourself and your family, and to your University family and your Alumni Association. We thank you so much. It has been wonderful for us to cheer you along as you have been on your journey."

At the beginning of the week in the "new alumni home," Mrs. Bethea said that the Alumni Association welcomed the University's entire Development team, along with Patricia Pastides and David Seaton, Carolina's Promise Campaign Chair. "To a person, they were overwhelmed as they walked into our building, but I told them that we built that building, but what goes on in that building is what really matters. It is a magnificent structure and it is now up to us to bring life to that structure in a way that will improve all areas of University life."

Mrs. Bethea said that she hopes the new Alumni Center will improve connectivity to the University's 280,000 alumni, many of whom have no connection to the Alumni Association. She also said the new center is to serve the University's students. "There will be wonderful space in that building for our students and we hope they will come there regularly." Lastly, she said, its mission was to strengthen and underpin the president's vision for the University, today and tomorrow. "If we can accomplish that through programmatic opportunities, then the building will certainly be something that we can all be proud of as we move forward."

Two months from today, Mrs. Bethea said the Board of Trustees would be welcomed to its permanent new home in the Alumni Center. She then went on to describe the Alumni Association's busy summer in which it hosted 15 freshmen sendoffs. She also noted that a preliminary agreement had been reached for Southern Way to serve as the Alumni Center's primary hospitality partner. In addition, there would be two to four other approved caterers who would be allowed in the building.

Homecoming week would be more special than ever as the new Alumni Center hosts student events on Wednesday of Homecoming Week, followed by dedication of the Alumni Center on Thursday afternoon, with leadership and donor parties that night. On Friday, the first Board of Trustees meeting would be held in the building, followed by 50<sup>th</sup> and 60<sup>th</sup> alumni anniversaries. She also said work was underway to have a big name featured at a street dance Friday night between the Alumni Center and Convention Center. The weekend would wrap up with the game against Vanderbilt.

The Alumni staff has moved into the third floor of the new building as final touches are made to the rest of the center. "We are mindful of the fact that we still have to finish paying for the building. We have a

little over \$6 million in the bank and \$11 million in outstanding requests to people who can partner with the Alumni Association and make a significant difference,” Mrs. Bethea said.

VII. Report of the President

Chairman Warr called on President Pastides who noted that many Trustees were present August 6 for the University’s announced relationship with Boeing – a great event attended by many state and local officials and McNair Center benefactors Darla Moore, Anita Zucker and Marva Smalls, as well as Cheryl McNair, Ron McNair’s widow. The large turnout, he said, was indicative of the support and promise of the University’s aerospace leadership through the McNair Center.

“This relationship was not borne out of philanthropy or politics,” President Pastides said, noting that he had worked on developing the relationship with Boeing harder than any other single thing that he could recall in his seven years as President. “I was so humbled when John Tracy, Boeing’s Chief Technology Officer, said at the announcement that our infrastructure – that we’ve invested in, as in equipment for R&D and personnel – was among the best he’s seen anywhere in the world in a university.”

President Pastides observed that summer had flown by; with much work having been done and more ongoing. On the Columbia campus that work included new sod for the Horseshoe, restoration of the Horseshoe brick walks and walls, the School of Journalism, the Longstreet Theater, Hamilton, Rutledge/Legare/Pinckney residence halls, the Indoor Practice Field and Springs Brooks Plaza, South Tower, the USC School of Law, and the new Alumni Center. Around the system, work included the Nursing Simulation Labs at USC Lancaster, the Patrick Science Center roof and HVAC at USC Aiken, and roof repairs for USC Union’s main building and landscaping on the Union campus. A less visual but vitally important repair was that made to USC Columbia steam lines, he said.

President Pastides announced that the New Student Convocation would be held on August 16 at Colonial Life Arena. The University, he said, would welcome 5,210 freshmen. That number was 55% female, 45% male and included 21 sets of twins and one set of triplets from 45 states plus the District of Columbia and 35 countries; countries as distant as Bolivia, Gabon, Mexico, Ukraine and Vietnam. He also noted that 105 countries are represented over the entire undergraduate student body. “If anyone ever wondered whether this historic state university has become global, wonder no more,” he said.

“Once again, I’d like to thank Helen Doerpinghaus for her leadership as our interim provost,” President Pastides said as he again welcomed USC Beaufort Chancellor Al Panu.

President Pastides announced that he would deliver the State of the University address at 10 a.m. on September 10 on the Horseshoe and invited Trustees to join the University family for this important

update on current and envisioned successes on the University's campuses. He added that by Sept. 10, the University would have played its opening football game in Charlotte, N.C. "That area is very important to our University and I plan to spend time there in the days before and after the game, visiting with Rotary, the Chamber of Commerce, alumni groups, and others. That game, by the way, will be the first college football game being played this fall. It will be a great trip!

Acknowledging Student Government President Jonathan Kaufman's report, President Pastides said that he looked forward to working with the Student Government team on many of their goals.

In closing, President Pastides said he recently marked another anniversary – he arrived at the University on August 3, 1998, as Dean of the Arnold School of Public Health. "My love of this institution and its students, and my appreciation for the work and commitment of each of you has deepened with every year. I look forward to beginning this new school year with you and to tackling, strategically, an even brighter future with you all."

Chairman Warr said that the President's report was received as information.

VIII. Recognition of the Outgoing Faculty Senate Chairman

Chairman Warr called Dr. James Knapp, outgoing Chair of the Columbia Campus Faculty Senate, to come forward. He asked Secretary Stone to read the following plaque:

Presented to Dr. James H. Knapp by the Board of Trustees of the  
University of South Carolina in appreciation for outstanding  
contributions and service to the University.

July 2013 to August 2015.

Signed Harris Pastides, President; Gene Warr, Chairman of the Board  
of Trustees; and Amy Stone, Secretary of the Board of Trustees.

Dr. Knapp thanked the Chairman, President and members of the Board for their recognition.

It has been my great pleasure and high honor for the past two years to sit with this Board. It has been an experience that has brought me a great deal of insight in terms of the working of the University and I have been consistently impressed with the talent, wisdom, and dedication that this Board brings each and every time to the work of the University. I have been appreciative to have the privilege to try and forward the relations between the faculty and the Board. I think that is an important aspect of how this University runs. I think there is still much work to be done, but I have great faith in my successor, Professor Augie Grant, and I am sure you will show him the same hospitality that you've shown me during my time here. As past chair of the Faculty Senate, I will continue to participate through the Academic Affairs and Faculty Liaison Committee on a regular basis. And, as of the June Faculty Senate meeting, I was elected to serve as the faculty representative to the Board of Visitors so I look forward to engaging the Board and members of the administration going forward. Again, it

has been my great privilege to serve in this capacity and I look forward to continued service to this great University.”

IX. Other Matters

Chairman Warr called on Secretary Stone who reminded Trustees that an additional photo session would be offered during lunch. She told Trustees that the updated photographs were needed for the Board of Trustees website and for use in a display at the new Alumni Center.

Secretary Stone also reminded Trustees of the Conflict of Interest materials that had been provided at their seats, which needed to be completed and signed as necessary as required by the Bylaws. Also provided at their seats, she said was the 2016 meeting schedule that also had been e-mailed to each Trustee and made available on the Board Portal and the Board’s public website. She also announced that the van would depart the Inn at USC at 6:50 p.m. to transport Trustees to the commencement dinner and that it would depart at 7:45 a.m. Saturday morning to take Trustees to the first of two commencement ceremonies. Due to ongoing construction near the Colonial Life Center, she encouraged Trustees to ride the van to commencement, noting that they would be returned to The Inn afterwards.

Chairman Warr added that he hoped in October or soon after, a group photo of the Board of Trustees could be taken and placed on the website and updated every couple of years going forward.

Trustee Allen reminded Trustees of the scheduled activities surrounding the unveiling of the George Rogers statue prior to the first home football game on September 12.

X. Adjournment

There being no other matters to come before the Board, Chairman Warr declared the meeting adjourned at 12:45 p.m.

Respectfully submitted,

Amy E. Stone  
Secretary